

Volume XIX Issue 3 September 2023

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Issue Management Through Effective:

- Prevention
- Detection
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- Reporting



# **GOVERNMENT PROGRAMS**

# **Compliance Officer Newsletter**

# A Message from Kim Green:

My goal for each Government Programs Compliance Officer Newsletter is to provide you with information about the various government programs administered by HCSC.

HCSC is a Plan Sponsor that administers several Federal and State Government Programs, including:

- Medicare Advantage
- Medicare Prescription Drug Plan
- Illinois Medicare-Medicaid Alignment Initiative (MMAI) and
- Medicaid

As a Plan Sponsor, we have the responsibility to know and adhere to the requirements of all the contracts we administer. If we fail to meet those requirements, we are at risk for being subjected to various enforcement actions.

In HCSC, the business areas that support government programs are required to implement and maintain a well-rounded issue management process that documents issues of non-compliance from identification to resolution. In this volume we discuss four basic components of an issue management model.

As the Government Programs Compliance Officer, please know you can always contact me directly at 312-653-5110.

#### Kim Green

HCSC Government Programs Compliance Officer





## **GPC Resources:**

# Enterprise Medicaid/Debarment

Melissa Lupella, Senior
Director

## **NM Medicaid**

Jeanene Kerestes, Senior Director

### **IL Medicaid**

Yvonne Yang, Director

## TX Medicaid

Kirstie Reck, Director

### Medicare/MMAI

Kathleen Klein, Director



# **Issue Management**

Managing issues or risks of non-compliance can be effective by using **Prevention, Detection, Correction** and **Reporting.** The four steps are implemented independently of one another but also work together to build a framework for ensuring compliant operations.

# Prevention

Regulatory requirements are the foundation of the work supporting Government Programs and it's everyone's responsibility to know, understand and comply with the requirements.

Detection

Correction

# **Prevention**

Three essential components to prevent non-compliance are implementing effective policies and procedures, having robust job-specific training, and promptly implementing regulatory change.

# Policy A

Reporting

# **Policies and Procedures**

P&Ps clearly demonstrate what function you're performing



# Training

Teach skills needed to perform the job within the requirements



# **Implement Regulatory Changes**

Prompt implementation of regulatory changes



**Contact Us** 

## **Email**

hisccompliance@bcbsil.com



24/7 Hotline

1-800-838-2552

REPORT ANONYMOUSLY



#### Website

www.hisccompliance.com



# **Detection**

Monitoring is one of the most effective ways to DETECT issues or risks of non-compliance. Below are a few essential steps in the detection process:

Step 1: Identify
Activity to
Monitor

Based on the requirements that apply to your area, determine which metric(s) to monitor.

Step 2: Know Rules that Apply to that Activity - CMS Rules

- HPMS Notices

- State Medicaid Regulations/Contracts

Step 3: Determine How to Monitor - Review Dashboard

- Review Documented Processes (Policies & Procedures)

- Review Clinical Reports

Step 4: Report Monitoring Results - Management

- Government Programs Compliance Department

- Committees (i.e., Quality, Compliance Committees)

Step 5: Identify Deficiencies or Gaps

- Document issues or gaps found based on monitoring results.

 Develop remediation and corrective actions plans to correct issues and prevent recurrence.

Step 6: Assess for Sustainability

Monitor to ensure expectations are maintained over time.

When we are engaged in monitoring, critical analysis of the monitoring results allows us to detect and correct issues and risks that may otherwise go unnoticed.



# Correction

The fundamental purpose of issue and risk identification is CORRECTION. Below are a few essential steps in the correction process:

## **IDENTIFY THE ISSUE**

Analysis of monitoring results helps **IDENTIFY** issues of non-comliance



#### **MITIGATION**

Take remediation steps to **STOP** the issue and correct any member impact



#### **DETERMINE THE ROOT CAUSE**

Once an issue has been discovered, you must identify **why** the issue happened. This is how you determine the **ROOT CAUSE\*** 



## FULLY RESOLVE THE ISSUE AND PREVENT RECURRENCE

Complete mitigation steps and develop **corrective action plans** to address the root cause and prevent recurrence

\*Further details on Root Cause Analysis will be provided in the next Quarterly Newsletter in December 2023.

# What is Reporting and Why Is it Important?

Reports are an objective measure that reflect the status of your work and the status of our operations here at HCSC.

Reports can demonstrate adherence to regulatory requirements or indicate an underlying operational or compliance issue.

When issues or risks are identified, reports may be required by government agencies. A report is only useful if it contains accurate and complete information.



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#### Remember...

Every business area is responsible for knowing the rules that apply to their area and for fully addressing and reporting any identified issues or risks of non-compliance.